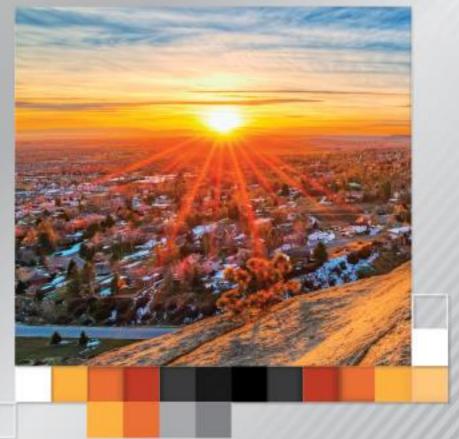
ECONOMIC OUTLOOK 2016 SEMINAR BILLINGS









The Local View

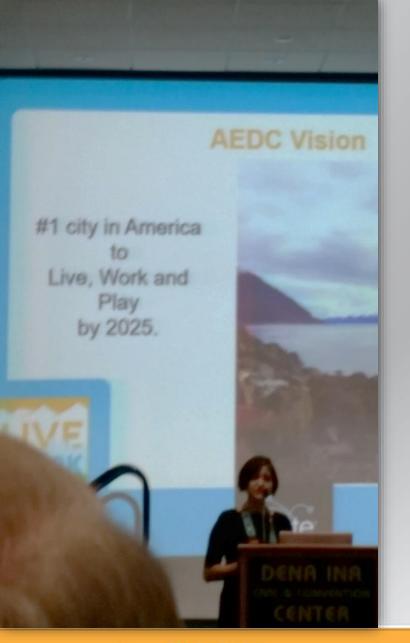
- 1. Wider lens gives an important perspective for our local economy...
- 2. Significant investments in our market...
- 3. Building Remarkable Imperatives...











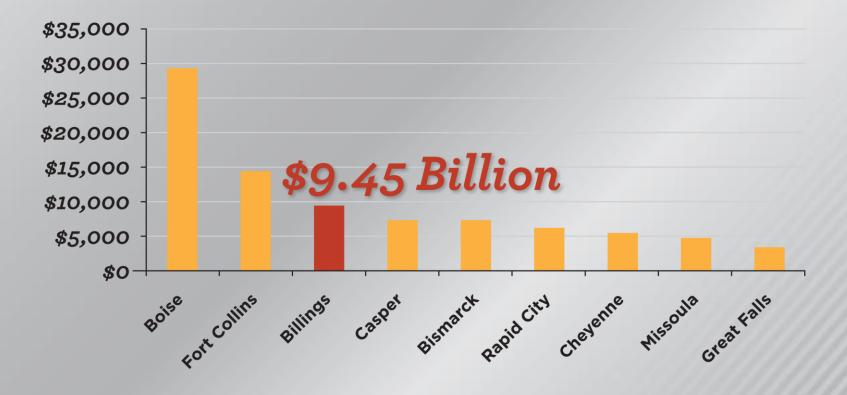
"We can take on Boise and Fargo..." - City of Anchorage, AK October 2015





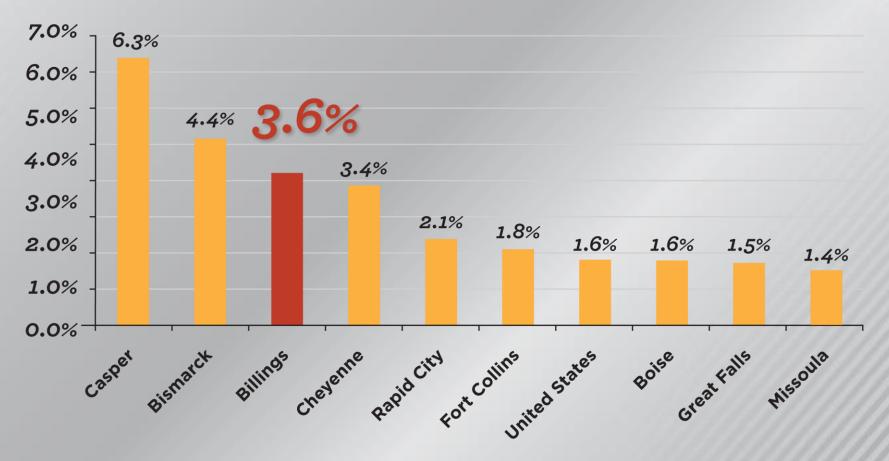


GDP, Millions of 2015 Dollars



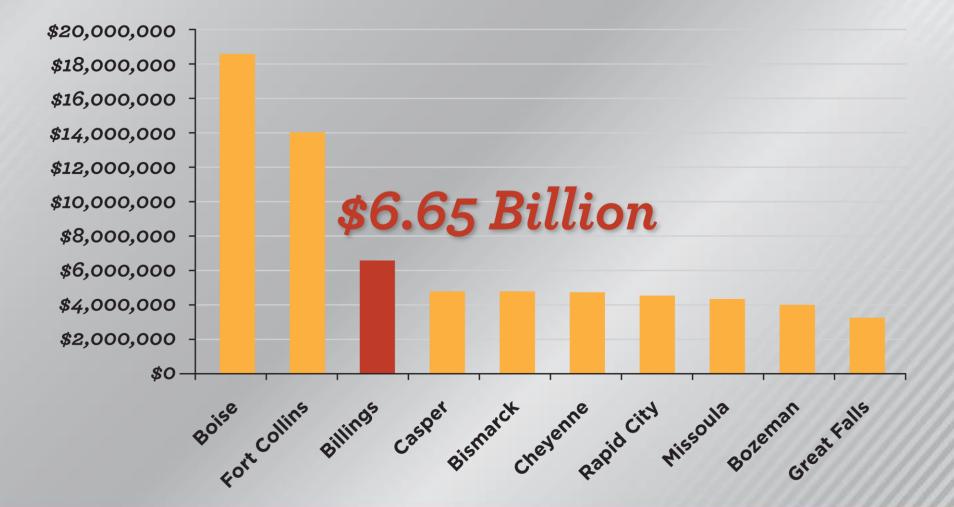


Average Annual Percent Change Real GDP 2001-2014



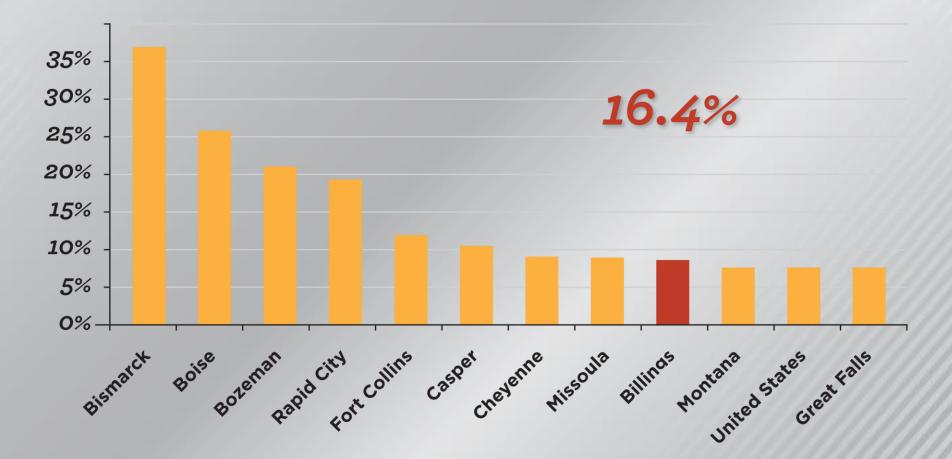


Total Personal Income





Population Growth, 2005-2014





Yellowstone County's Average Annual Population Growth over the last 10 years

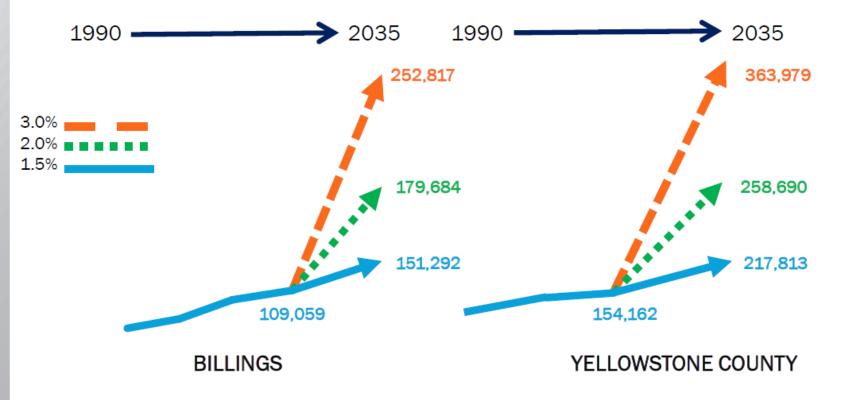
1.4%

At A Mithidd





CITY/COUNTY POPULATION GROWTH





Real Median Household Income, 2015



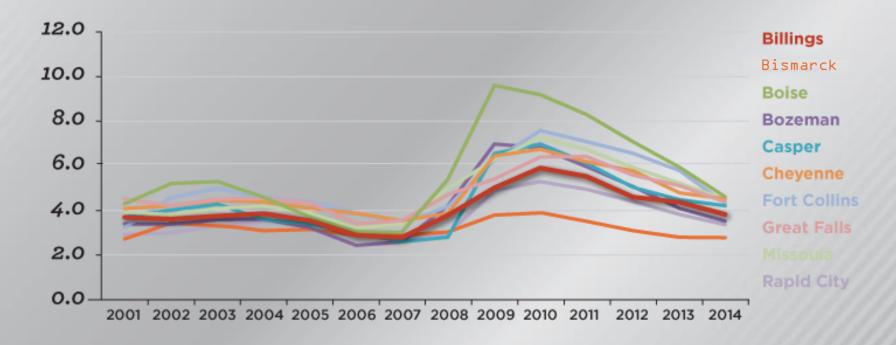


Housing Affordability



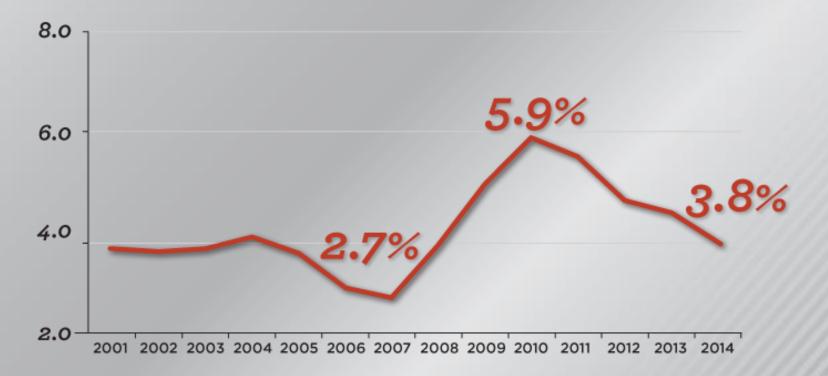


Unemployment Rate, 2001-2014





Billings Unemployment Rate, 2001-2014

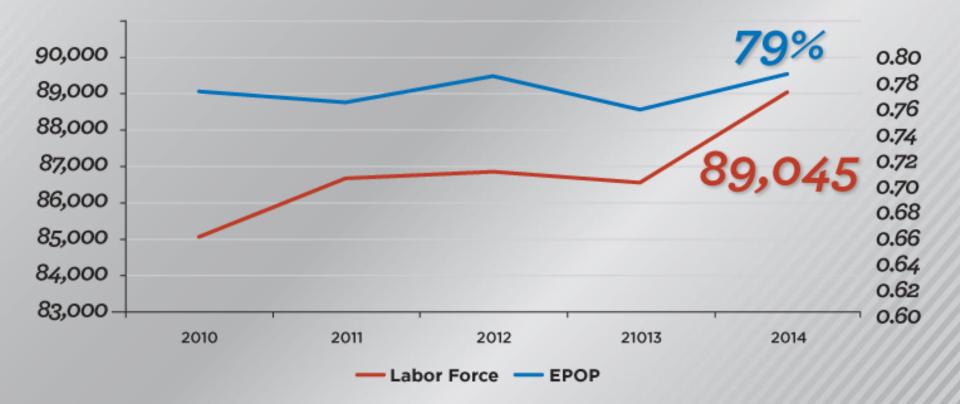




<complex-block></complex-block>			
January 2013	January 2014	January 2015	January 2016
641	997	944	1117
44444444	a daisin	149090.45	44444444
MUTURALD & HARSHESS TRANSPORT DURACHAR			
*Job Service generally represents 25% of total positions available in market source: Billings Job Service			



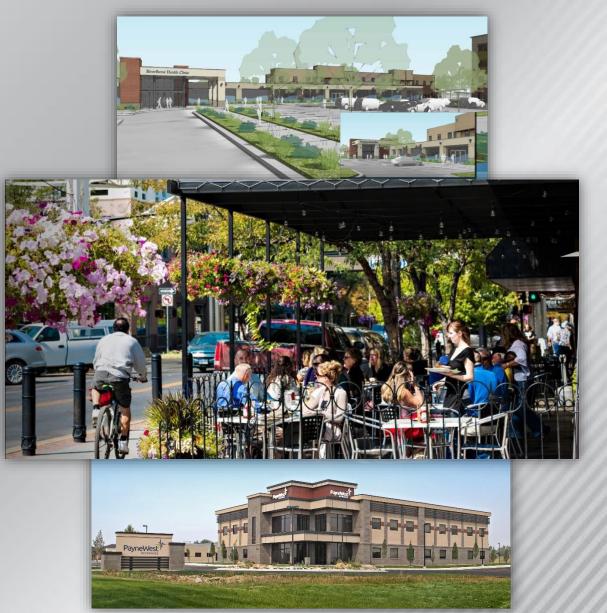
Billings Labor Force and EPOP Ratio 2010-2014





Significant Investments

- 1. Key Industries
- 2. Schools
- 3. Commercial Investment





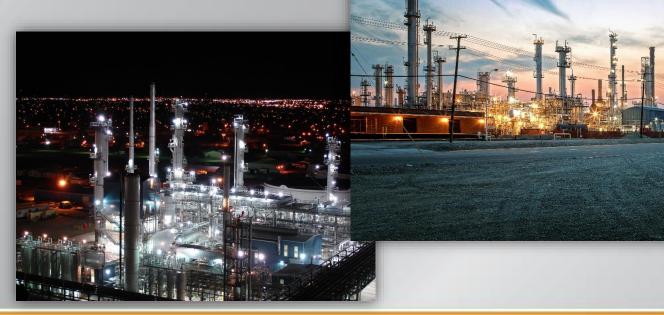
Investment in Key Industries:

Refineries: \$750 million+ investment

Current Economic Impact in Our Community: (Direct and indirect impact)









Investment in our Schools

Total Elementary Capital Investment over the past 5 years \$128,684,502

SCHOOL **a** 4

Total High School Capital Investment over the past 5 years \$11,360,000





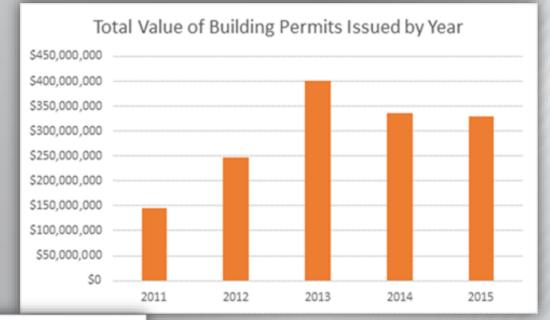
Future Medicine Crow Middle School



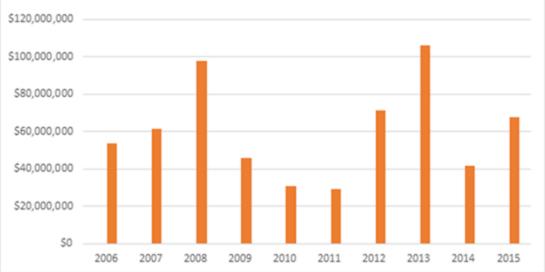
Building Investment



2015: \$329 million



Total New Commercial Construction Over the Past 10 Years





2015: \$68 million

OUTLOOK 2016







ECONOMIC

OUTLOOK 2016

- 1. Planned, shovel-ready industrial space
- 2. Modern, state-of-the-art convention center
- 3. Expanded air service and modernized airport
- 4. "Re-Cool"—Amenities
- 5. Strategic investment in <u>our</u> Higher Ed institutions and next generation of the Career Center

















70% of employers— "Lack of an available talent pool is limiting my business growth."

State of the Workforce Report, 2015



We Need a BIGGER Higher-Education, Workforce Development Boat!

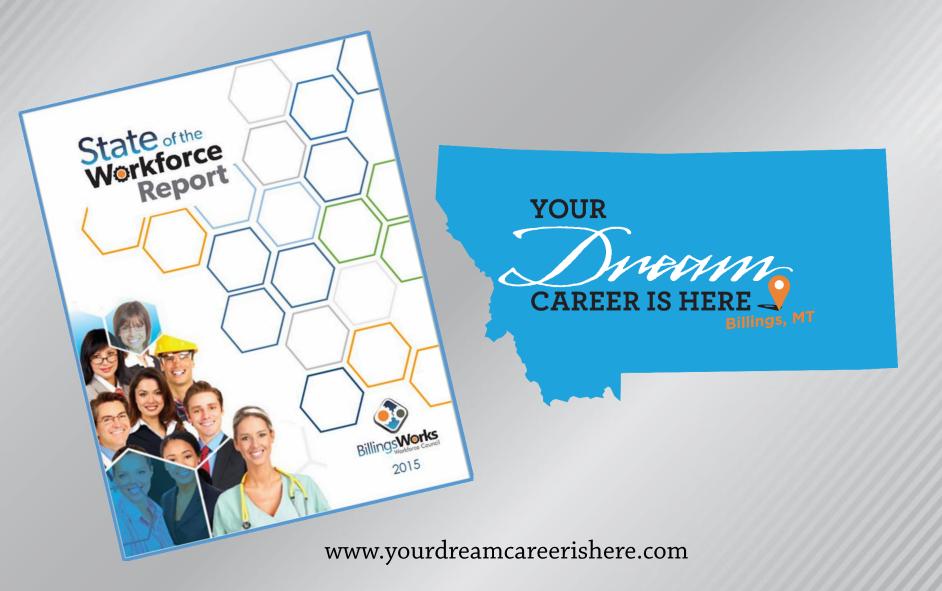
- Key Investments
 - MSU Billings
 - RMC
 - City College
- Continued collaboration through BillingsWorks
- The Next Generation of the Career Center and CTE
- Building a more diverse economy while meeting existing demands for talent













Higher Ed and Career Technical Education Investment



Take our Career Center to the next level—serving the next generation



SECTA

ECONOMIC OUTLOOK 2016

ECTA - 5-Star Sch





What about 2016 and beyond?

- 1. Regional competitiveness...
- 2. Oil, coal, transportation uncertainties...
- 3. Building Remarkable Imperatives
- 4. Workforce demands..."we're gonna' need a bigger boat"





ECONOMIC OUTLOOK 2016 SEMINAR BILLINGS



